

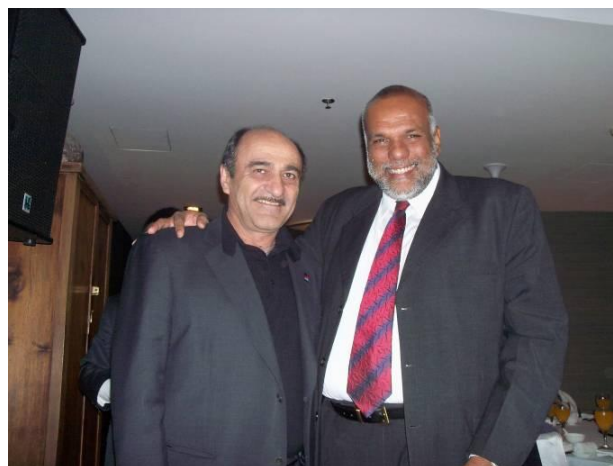
# China: Growth Engine for the Next Decade

APCAC 2010 Conference Review by Suresh deMel

Suresh deMel, Director, American Chamber of Commerce (AmCham) Sri Lanka, Chairman Business for Peace Alliance, Director, Hambantota District Chamber of Commerce, and Director, Small and Medium Enterprises in Tourism (ASMET) Sri Lanka, represented Sri Lanka at the Asia-Pacific Council of American Chambers of Commerce (APCAC) Annual Spring Conference held in Beijing, China, on April 15<sup>th</sup> and 16<sup>th</sup> 2010.



**Kristin Paulson, Chair, Asia-Pacific Council of American Chambers of Commerce (APCAC), Suresh deMel, Director, AmCham Sri Lanka, Christian Murck, President, AmCham China**



**Harley Seyeden, President, AmCham South China (Guongdong) and Vice Chairman –Policy, Asia Pacific Council of American Chambers of Commerce (APCAC), Suresh deMel, Director, AmCham Sri Lanka**

Key government officials from the US and China, top business executives from the Asia Pacific region, leading scholars and media, all convened to explore China's impact on the Asia Pacific region, and the world. Over 200 people participated at the Conference which was held at the fabulous Shangri-La China World Hotel in Beijing.

APCAC consists of 27 member AmChams in 21 economies. APCAC AmChams represent the growing interests of over 50,000 executives and over 10,000 businesses in the region. The APCAC membership manages trade volumes in excess of US\$ 400 billion and direct investments (FDI) of nearly US\$ 300 billion.



A wide array of speakers addressed the gathering, including David Dollar of the U.S. Treasury giving the keynote address and an authoritative overview of the Chinese economy, and the U.S. Ambassador to China, Jon Huntsman discussing the latest position in trade relations between the US and China.

**David Dollar**



**Jon Huntsman**



The Vice Minister of Commerce of PRC, Mme. Ma Xiuhong made a surprise appearance and added much color to the proceedings. She focused her speech on the mutual benefits in the trade and investment relationship and changes announced by the government to improve further market access.

**Mme. Ma Xiuhong**

Profiles of the forty (40) distinguished speakers can be found at:  
[http://www.apcac2010.org/speakers\\_and\\_moderators.html](http://www.apcac2010.org/speakers_and_moderators.html)

## The first day of the two day conference centered on the current state of China's politics, trade relations, and economy:



**Dr. Elliot J. Feldman** shared his thoughts on [the current state of trade between the US and China, the potential for and characteristics of a trade war and what the US and China can do to avoid such a situation](#). Dr. Feldman is the leader of Baker Hostetler's international trade practice. He has represented clients from Europe, Latin America, Australia and Asia in a variety of cases, and has acted as counsel to the People's Republic of China. "A former Special Project Officer and Consultant in the United States

Department of Defense and former Director of the Canadian-American Business Council, Dr. Feldman's experiences more than qualify him for his position at Baker Hostetler and as a contributor to their China-U.S. Trade Law blog". Education: J.D., Harvard Law School, 1988, cum laude, Ph.D., Massachusetts Institute of Technology, 1972, with Distinction, B.A., University of Chicago, 1969, General Honors and Special Honors.

*His speech is copied below:*

### China-U.S. Relations and International Trade



Difficulties with China are now on Page One of The New York Times and The Washington Post almost every day. There is consensus in Washington that relations between China and the United States will get worse before they get better. There are many issues, most related only marginally, if at all, to trade. As examples, there is frustration in Washington that China does not share a western view of the nuclear threat from Iran, nor the urgency of the nuclear threat from North Korea. There is [disappointment and chagrin over Copenhagen](#), and obvious disagreement over Taiwan and over the Dalai Lama. These issues are mostly strategic,

sometimes cultural. Cooperation on them would go a long way toward calming concerns in other areas. There is no sign, however, of mutual understanding.

There are many additional issues dividing China and the United States that are economic. The most obvious is that China, as of January, [held \\$2.4 trillion in foreign exchange reserves](#), of which nearly \$900 billion was in U.S. Treasury bonds and securities. The reserves had grown \$453 billion in 2009, and economists predict similar growth again in 2010.

No less important to the United States and other countries is [the valuation of the RMB](#). After the end of the dollar peg in July 2005, the RMB appreciated over 20 percent against the dollar. With the global economic crisis, however, China froze the RMB and let its value relative to other world currencies drift down with the dollar. Premier Wen Jiabao dashed American hopes last month that China would permit some adjustment any time soon.

Within the U.S. administration it is said that the word "currency" is not to be spoken, but the characterization of the associated issues as "mercantilism" seems more than tolerated. Meetings between Chinese and American leadership since September 15, 2008 frequently have invoked references to "rebalancing," the idea that Americans should save more, Chinese should spend more, and Chinese exports to the United States should decline as they find a market at home among consuming Chinese. Such rebalancing, endorsed publicly by both countries, is difficult, however, when an undervalued RMB persistently makes Chinese goods comparatively inexpensive abroad and foreign goods expensive in China.

Both countries, and as important, the governments of both countries, are preoccupied with job creation. Weaker currencies tend to keep jobs at home. Chinese intransigence about currency valuation raises doubts among Americans, however, about the sincerity of Chinese pledges to rebalance. Those doubts are shared, perhaps even more acutely, in Europe. In a form of diplomatic jiu-jitsu, Premier Wen has called the U.S. demand for currency adjustment “a type of trade protectionism,” and Commerce Minister Chen Deming has escalated the rhetoric, threatening that American action on currency would precipitate a trade war that, he insisted ominously, the United States would lose.

Many in Congress, and some in the Administration, want to make currency valuation a trade issue, which perhaps Premier Wen already has done for them by calling it one, confirmed by Minister Chen. Countervailing duty petitions now routinely allege currency valuation as an illegal subsidy (three times in 2009 alone), and many in Congress, and in the business community, want the Treasury Department to label China a currency manipulator. The U.S. Department of Commerce, however, consistently refuses to investigate the allegation, concluding each time that the elements of an export subsidy have not been pleaded sufficiently, particularly as to the subsidy law’s specificity test: the laws and regulations pertaining to valuation of the RMB, Commerce has concluded, are not specific to any industry or group of industries in China, nor is the valuation conditioned on exports.

This legal conclusion has enabled both the Bush and Obama Administrations to avoid a major confrontation with China over the RMB in trade remedy cases, while both Administrations have refused, at least so far, to acquiesce to congressional pressure. The aggressive language adopted by Premier Wen and Minister Chen on this subject, however, could change the dynamic and make it much more difficult for President Obama to hold the line. [The postponement of a Treasury Department determination](#), an apparent trade-off for President Hu’s visit to Washington this week, may only preserve a U.S. card that could be played, in any event, only once.

While China’s exports benefit from an undervalued RMB, China insists that it is contributing to global economic and financial stability, and points to its faster recovery from global recession. China’s friends remind critics of the role of a stable Chinese currency more than a decade ago in halting an Asian financial meltdown. China is not without defenses for its conduct over currency valuation.

In view of the non-trade issues – and [the internet dispute over Google is many things](#), including strategy, technology, human rights, but also trade -- it is arguable whether “pure” trade disputes between China and the United States, trade remedy actions regarding allegations of dumping, subsidies, safeguards, patent and trademark infringements, are all that important. The value of Chinese goods exported to the United States peaked in 2008; less than 2 percent of the value of those goods were subjected in 2009 – the year when U.S. manufacturers were most severely impacted by world trade conditions -- to trade remedy investigations. The official U.S. trade line, in every Administration, reflects such data and has had the following elements:

- The Administration is following the laws as set out by Congress, nothing more;
- There is considerable friction in every significant trade relationship;
- Such friction is normal and indicative of a healthy relationship;
- Trade disputes represent a tiny fraction of overall trade and should be considered nothing more than irritants.

Unfortunately, U.S. trading partners rarely see the disputes this way. While successive Administrations try to minimize them, another branch of the U.S. government, Congress, takes them very seriously and promotes them. Congress, and American trading partners, see trade disputes as economically, politically, even diplomatically important, while Presidents try to ignore them. President Bush, it is said, was amazed at how distressed Canadians were over the treatment of Canada’s softwood lumber exports to the United States. Yet, the trade represented between \$7 and \$10 billion annually, and there were many U.S. Senators signing letters, testifying at International Trade Commission hearings, and lobbying the Office of the United States Trade Representative and the Department of Commerce. Frequent representations were made by the Canadian Ambassador. For years, no Canadian



prime minister failed to raise the issue with the president whenever they met. It probably should have occurred to the president that, since it was apparently important to everyone else, it just might be important.

There is a similar imbalance in trade disputes with China, and to date a similar presidential inclination to minimize them. Although I believe President Obama did what he had to do politically and legally with respect to commercial tires from China in September 2009, and that he acted with as much diplomatic sensitivity as possible within the requirements of the law, I also believe that he underestimated the Chinese reaction just as President Bush misunderstood how the U.S. treatment of softwood lumber was poisoning relations with Canada. The U.S. Department of Commerce, which answers to the President, is, and always has been, systematically deaf to complaints from foreign governments, invoking the mantra that the disputes are minor, normal, even healthy. The apparatus of the Department, meanwhile, and the biases of the laws, are organized and designed to protect the interests of U.S. industry against foreign competition. China, like Japan and Canada before, do not see trade disputes the way Presidents and the Commerce Department see them, and for China, as occasionally for other countries, there are additional, non-economic issues of national pride. Canadians, for example, were furious at the transparent American disrespect for the rule of law in the lumber litigation.

The United States tends to underestimate the Chinese Government's sensitivity to domestic interests. The Western press has been translating this sensitivity into "hubris" or "triumphalism," even simple "arrogance," but whatever it might be called, Chinese concerns for domestic interests reflect a sense of national pride.

The Western press also underestimates internal Chinese debate. The voices of a harder line are heard, notwithstanding the many moderate and engaged voices among elites. Unfortunately, the same is true as to what the Chinese hear from the United States.

Most important to China has been the refusal of the United States to treat China as a market economy. Legally and financially, non-recognition enhances the ability of U.S. industry to succeed in antidumping complaints. Politically and psychologically, however, the issue is far more important. The Communist Party believes it is governing a capitalist state that, economically, should be treated like every other capitalist state. The indicia of a market economy, governed by supply and demand, contracting labor, and competition, are everywhere in China. It is decidedly not a command economy like the Soviet Union.

The United States sees something else. It sees national planning, central control, and a restricted currency. It sees dominant government banks and state-owned enterprises.

When China as a government appears in trade remedy disputes, for example, its counsel sometimes represent the principal Chinese enterprises as well as the Chinese government. This inherent conflict of interest raises doubt about the independence from the government of these enterprises. The counsel for no other foreign governments appear in U.S. proceedings simultaneously representing supposedly private enterprises. It is widely presumed that the Chinese enterprises engage the government's counsel at the government's direction. China and the United States are, thus, looking past each other as to China's very identity.

In November 2006, right after congressional elections produced a Democratic majority, the Bush Administration, while refusing to recognize China as a market economy, nevertheless accepted a petition to investigate Chinese government programs alleged to confer countervailable subsidies on goods exported from China to the United States. A countervailable subsidy, until that time, had been treated in U.S. law as a market-distorting government subsidy. Inasmuch as the United States denied that China had a market, government support would have nothing to distort. The United States Department of Commerce, however, cheered on by Congress and supported by the rest of the Administration, was not deflected by this apparent anomaly. The Chinese Government would now have to answer questions sent to it by the United States Department of Commerce, and would have to receive Commerce Department auditors who would inspect government books and test the veracity of government answers, all the while being treated as a non-market economy.

This recipe for confrontation did not produce a satisfying meal for anyone. Chinese officials were insulted and often adjusted doubtfully to the diplomatic cooperation the new investigations required. U.S. Embassy personnel in Beijing and officials from Washington were not unwilling to make their dissatisfaction with China known. Moreover, U.S. officials began to accuse Chinese officials, in print, that they had not been entirely truthful or accurate in responding to American inquiries. [In one published preliminary determination](#), the Department of Commerce alleged that, “the GOC has withheld the information requested by the Department,” and “the GOC has failed to act to the best of its ability.” The Department declared, “the GOC’s claims of non-use are incorrect as a matter of fact,” and “the GOC’s statements . . . are unreliable and are contradicted by other facts on the record.” I am not aware of comments of this type printed in the Federal Register about other governments.

The multiplying investigations have not enhanced relationships, regardless whether the cases have involved much money or little, or whether the products in dispute have been significant or trivial. The process, and the underlying premises, which the United States insisted was business as usual, have been damaging. In the slow economic recovery we all anticipate in the United States, there will be more cases, more misunderstanding, and more difficulty.

China’s [worldwide exports increased from 1999 to 2008 from \\$195 billion to \\$1.4 trillion](#). One of the great surprises accompanying this growth is how few trade complaints, compared to the scale of the growth, that it produced. There were 21 antidumping cases brought against China worldwide in 1999 (often against the same product but in several countries). While China’s exports multiplied seven-fold, in 2008 only 52 new cases were brought against Chinese products (again, often involving the same product but in several different countries). The United States, between July 1, 2007 and June 30, 2008, became China’s leading export destination and China’s leading trade antagonist, with 18 initiated cases. During the previous decade, however, India initiated 120 antidumping cases against Chinese products while becoming China’s leading trade partner in goods; the United States, by contrast, initiated 87, barely more than the European Community, which initiated 84.

Although these numbers for formal disputes are surprisingly small under the circumstances (for the volume and variety of trade), there are at least a couple of notable trends. One is that the number of cases initiated against Chinese products has increased every year except in 2007, albeit in small increments. Another is that more cases are brought against Chinese products around the world than against the products of any other country, by far. Against no other country is so much suspicion expressed about business dealings, honest reporting, and sincere cooperation in the interests of free trade. Since accession to the WTO, China has begun to test trade remedies itself. It initiated 14 antidumping cases against the products of other countries in 2001, more than doubled that number, to 30, in 2002, and through 2008 had initiated 151 antidumping investigations against foreign products. The United States was one of its first targets (along with Japan), and is now its leading target.

When negotiating accession to the WTO, China sought concessions because of its self-characterization as a developing country, a forgiving explanation for a transition from a government-controlled economy. China graduated very quickly from this self-definition, although it still invokes it frequently. It has now initiated three different subsidies investigations, all into products from the United States. In the case against automobiles, initiated on the eve of President Obama’s visit to China last November, the application for duties endorsed by China’s Ministry of Commerce proclaimed a declining United States unfairly trading with an ascendant China. [It claimed technical superiority in a pillar industry, what it called the key industry of America’s industrial revolution.](#)

This development, I submit, is of dramatic implication and potential consequence. The United States, since 2006, routinely entertains petitions against China complaining of subsidies due to state-owned banks and state enterprises. China has responded with a complaint about the U.S. bailout of the Big 3 automobile manufacturers and the infusion of capital into U.S. banks. China alleges non-market loan guarantees and special loans to the U.S. steel industry. More jiu-jitsu: China is accusing the United States of government involvement in the economy in programs nearly identical to U.S. allegations against China, and China has

begun bringing cases against the United States at the WTO, a forum in which the United States usually wins the cases it initiates, but usually loses the ones brought against it.

The United States is an historic sore loser at the WTO, in one celebrated instance taking more than five years to comply with an adverse decision. China, by contrast, promptly capitulated when the United States brought its first two complaints against it, by requesting consultations, at the WTO; now, the world will watch how the United States responds as China brings more complaints against the United States. To date, China has made a doubtful strategic choice, to appeal its trade disagreements exclusively to the WTO, never seeking recourse in U.S. courts. Between the pattern of American non-compliance at the WTO, for which there are few punitive mechanisms available and all remedies are prospective, and the decision to permit adverse administrative precedents to accumulate without legal challenge, Chinese frustration with the United States as a trading partner is likely to grow, even as the partners can hardly escape one another.

China, it seems, is responding to the United States by acting like the United States. Whatever the poetic justice, this course is perilous. China, unlike the United States, is still dominated by state-owned enterprises, does provide central direction to important segments of its economy, and is still learning how to conduct business in trade remedy disputes.

At a more policy-based level, the United States appears, at the behest of Asian countries, to be in hot pursuit of the Trans-Pacific Partnership, which looks and feels like an economic reincarnation of George Kennan's cold war approach to the Soviet Union. China, so far, apparently has said nothing, and there is more than enough skepticism, in the United States and abroad, about the trajectory of the TPP despite American enthusiasm. China, nonetheless, cannot be pleased by an even implied encirclement, and an answer to the question of what the United States will gain from this initiative seems to be buried in unexamined assumptions.

These developments, taken together, are unnecessarily ominous. Asian countries are urging the United States to engage more in Asia because, they readily say, they are afraid of China. While China is flexing the muscles of a world power, it is still the fragile developing country it claimed to be only a few short years ago. Tensions in trade are symptomatic of other problems. They are also the essence, because trade and commerce constitute functional interaction more than anything outside armed combat. Trade disputes, it is true, are but a tiny fraction of trade, and there are fewer of them than might be justified given the clash of systems, defiance of rules on all sides, and fundamental underlying political needs, above all for jobs. But they resonate.

Governments in Beijing and in Washington both need to find more jobs for their populations. Both need to promote production and exports. The only possible compromises require consensus about what the rules should be and how they should be obeyed. Those compromises require trade policies.

Trade disputes shape trade policy. The pursuit of trade disputes is determined in U.S. law by the petitions of private enterprise that the Department of Commerce and the International Trade Commission can rarely avoid investigating. By contrast, Chinese law permits the Ministry of Commerce to keep the existence of petitions secret, and the initiation of investigations to be determined by the Ministry's private assessment of the "public interest," a provision that does not exist in U.S. law. Consequently, China can, and does, have a trade policy. The United States can have one only with difficulty, and at present has none. U.S. trade policy, such as it is, inherently is protectionist because it follows the protectionist inclinations of private enterprise in hard times. China's trade policy, unfortunately, is equally or even more protectionist, and is unquestionably the product of government choice. Today, it is hard to tell the pot from the kettle because they are both black.

The United States needs a policy, and China needs a new one. Like almost every major international issue today, this one dividing the United States and China requires the two countries to work together from first principles. They need to examine together what defines and runs and regulates markets. They need to decide together how to keep markets open and free and how to assure fair treatment of foreign investments. That China is standing up to the United States at the WTO is good – it is about time someone

besides the European Community and occasionally Japan or others did. It is also not so good if it means antagonism rather than accommodation.

The United States needs to understand that the lack of democracy in China does not mean government unconscious of its responsibility to its people; China needs to understand that central paralysis of American institutions does not necessarily mean American weakness. Both have to keep reminding themselves, lest every now and again they seem to forget, how much they need each other.

I want to conclude briefly with some practical suggestions about how the private sector might respond in these antagonistic times. There are things you can do to cushion the shocks and protect your interests without necessarily changing government policies. The operating assumptions here are that, on the one hand, there will be more trade disputes, and more orders imposing duties and restricting trade; and on the other hand, that business between the two countries will continue to grow.

Should you be a company exporting goods, you should be sure to monitor dumping and subsidy orders in every country where you are doing business, whether in-house or with outside counsel. Even the most sophisticated companies can run afoul of orders, facing penalties and customs duties, because they have not monitored thoroughly. Chinese companies that are exporting should examine carefully the loans they are taking from Chinese banks. They should consider whether they are receiving better-than-market terms, and whether they are exposed to allegations of benefitting from government subsidies. Exporters should learn everything they can about their foreign competition, especially regarding pricing and costs of production: careful pricing can minimize risks of dumping allegations. Such study could also lead to the acquisition of foreign companies. Ownership can reduce dramatically exposure to trade remedy actions. Exporters should cultivate relations with importers, for it is important to have allies in countries where you are doing business. And Chinese companies should make sure they are perceived as private and independent of government.

There are many practical things American companies doing business in China can do to help themselves. They can enlist in trade associations that lobby the U.S. government, beyond the U.S. Chamber of Commerce. They can participate in, or seek to create, boards or commissions to advise the government. Like Chinese companies, American companies now should be wary of better-than-market bank loans or subsidies, especially in agriculture and steel, and like Chinese companies cultivating relations with importers in the United States, American companies should cultivate relations with importers in China.

The corporate world does not control its own destiny, but it need not be tossed without recourse in a turbulent sea. Every company, and every industry, can make things better for itself and, by so doing, contribute to an overall improvement in a bilateral relationship that sorely needs improvement.

*Article courtesy of the China-US Trade Law Blog,*

*Posted on 15 April 2010 by Dr. Elliot J. Feldman, Partner, Baker Hostetler LLP*

<http://www.chinaustradelawblog.com/>

## The focus expanded on the second day to cover the greater Asia Pacific region, with briefings on the cooperative opportunities and difficulties between China and other regions of the world, including the United States, India, Africa and ASEAN:

As the leading economies of Asia, China and India were a focal point of the conference. The objective of the **“China and India: Asian Powerhouses”** session was to explore how these economies could cooperate to promote further growth and how companies could best take advantage of the growth. Moderated by Anil Gupta, Chairman, INSEAD, and Professor of Strategy, the China and India discussion featured distinguished panelists from Tata Group, Amrop India, Honeywell and Dezan Shira & Associates.



**Anil Gupta, Chairman, INSEAD, and Professor of Strategy**



**James Zhan, President, Tata Sons China & Shane Tedjarati, CEO China and India, Honeywell**



**Chris Devonshire-Ellis, founder of Dezan Shira & Associates, Preety Kumar, Managing Director, Amrop Hever India**

Several key points were raised during the session, including talks on the China-India relationship, the commonalities shared by the two countries, and India’s current infrastructure.

Speaking on the China and India relationship, President of Tata Group China, James Zhan, said that the two countries have not run into direct competition yet and had more of a complementary relationship. He believes that the Chinese and Indians can work together, but they need a clearer understanding of how to do business in each other’s countries.

Observing the commonalities of China and India, Anil Gupta cited that the two countries had similar historical economic trends; currently, as the two fastest growing economies of the world. Parallel cultural habits have also led to similar consumer market characteristics, such as a high savings rate.

Infrastructure is commonly viewed as India’s single biggest obstacle. Commenting on the issue, Chris Devonshire-Ellis, founder of Dezan Shira & Associates, stated that “the infrastructure problems also generate the country’s huge potential.” Devonshire-Ellis also said that India is transforming into a more “business friendly environment.”

### APCAC Report 2010

The APCAC Report was a new initiative stemming from the 2009 APCAC Conference in Singapore. Now in its second year, the APCAC Report 2010 has been expanded to include even more feedback from companies to both the U.S. and regional governments. American business leaders across Asia Pacific offer their recommendations for advancing the competitiveness of American products and services in the fastest growing region of the world.

*The APCAC REPORT 2010 can be found online at:*

<http://www.apcac.org/images/81.pdf>

## CONFERENCE SCHEDULE

### Pre-Conference Events

Thursday, April 15

Time	Sessions
9:00 am – 5:00 pm	Registration
9:00 – 10:00 am	Country Team Briefing – LIMITED PARTICIPATION <i>We are pleased to bring members of the US Embassy team to brief on current and critical developments in China and their impact on Asia. This briefing is limited to the first 50 registrants for the conference and will be closed to the press.</i>
10:00 am – Noon	One-on-one meetings with US Commercial Service officers from China, Vietnam, South Korea, the Philippines, and the liaison officer to the Asian Development Bank. <i>Meetings must be scheduled in advance. Please check the appropriate box on your registration form to take advantage of this special opportunity to meet with a Senior Commercial Officer.</i>

### Conference Program – "Access China"

Thursday, April 15

*The first day of the conference consists of a series of briefings on the state of business, politics, the economy and society in China, as well as the current status of US-China relations. **Jim McGregor**, senior counselor of APCO Worldwide, will moderate the afternoon, allowing for short question and answer sessions and an opportunity to engage with different speakers.*

Time	Sessions
Noon – 2:00 pm	<b>Plenary Sessions Begin – Welcome Lunch</b> Opening Remarks: <b>John D. Watkins</b> , Chairman, AmCham-China Keynote Address: Rebalancing Global Demand: Implications for China and the US Keynote Speaker: <b>David Dollar</b> , US Treasury*
2:00 – 2:30 pm	<b>Hu Shuli</b> , Caixin Media* <i>Ms. Hu Shuli will share insight on how the media has transformed China.</i>
2:30 – 3:00 pm	<b>Elliot Feldman</b> , Baker Hostetler* <i>Dr. Feldman will share his thoughts on the current state of trade between the US and China, the potential for and characteristics of a trade war and what the US and China can do to avoid such a situation.</i>
3:30 – 4:00 pm	<b>Shane Tedjarati</b> , Honeywell* <i>As part of the conference agenda on developing a China strategy, Mr. Tedjarati will share insights on his company's "East-2-West" and "East-4-East" business platform.</i>
4:00 – 4:30 pm	<b>Eric Chu</b> , Partner, Business Advisory Services, Ernst & Young <i>Mr. Chu will give remarks on "China's Next Step: Green and Tax-Effective Supply Chain Management."</i>
4:30 – 5:00 pm	Closing Remarks, <b>Jim McGregor</b>
6:00 – 9:00 pm	Reception Venue: TBD: Shuttles will be available beginning at 6 pm from the China World Hotel

## Conference Program Day 2 – "Positioning China in Your Asia Strategy"

Friday, April 16

Day 2 of the conference will focus on how China impacts your business across the region and what you can do to develop a "China strategy."

### Time Sessions

- 9:00 – 11:00 am One-on-one meetings with US Commercial Service officers from China, Vietnam, South Korea, the Philippines, and the liaison officer to the Asian Development Bank.  
*Meetings must be scheduled in advance. Please check the appropriate box on your registration form to take advantage of this special opportunity to meet with a Senior Commercial Officer.*
- 9:00 – 9:15 am Opening Remarks: **Kristin Paulson**, Chair, APCAC
- 9:15 – 10:00 am China's Economic Cooperation in Asia and Africa  
*Panelists will share insights on China's growing importance as a source of trade, investment, and economic assistance to developing countries in Africa and Asia, and on the implications for businesses and traditional development partners in these regions.*
- Chair:  
**Austin Hu**, Chief Representative, Goldman Sachs International Bank, Beijing
- Panelists:  
**Philip Karp**, Regional Coordinator, East Asia & Pacific, World Bank Institute  
**Professor Xue Lan**, Dean, School of Public Policy and Management, Tsinghua University
- 10:30 – 11:15 am China and India: Asian Powerhouses  
*Together, China and India lead the region in terms of economic growth. How these economies may work together to drive growth for all Asian economies and what you can do to best take advantage of China and India's growth.*
- Chair:  
**Professor Anil Gupta**, The INSEAD Chaired Professor of Strategy, INSEAD\*
- Panelists:  
**Preety Kumar**, Managing Director, Amrop Hever India\*  
**Shane Tedjarati**, CEO China and India, Honeywell\*  
**James Zhan**, President, Tata Sons China\*  
**Chris Devonshire-Ellis**, Dezan Shira\*
- 11:15 am – Noon Regional Free Trade Areas: China-ASEAN and TPP  
*Several Free Trade Areas (FTAs) promise to have a wide-ranging impact on business in Asia. The China-ASEAN FTA, established in late 2009, promises to encourage cross-boarder business. In addition, the Trans-Pacific Partnership (TPP) is a key goal of the Obama Administration. This panel will explore the opportunities and challenges associated with these and other FTAs.*
- Chair:  
**Steven R. Okun**, Vice President, Public Affairs Asia-Pacific, UPS\*
- Panelists:  
**Dr. Sundram Pushpanathan**, ASEAN Deputy Secretary-General\*  
**Professor Bernardo Villegas**, University of Asia and the Pacific\*  
**Hans Vriens**, Managing Partner, Vriens & Partners  
**Peter Stein**, Hong Kong Bureau Chief, *The Wall Street Journal*\*
- Noon – 2:00 pm Lunch
- 2:00 pm Keynote Address: **Ambassador Jon M. Huntsman, Jr.** \*
- 2:00 – 3:00 pm CEO Panel: What Is Your China Strategy?  
*A CEO panel on developing a strategy for China's growth in the next decade, regardless of where you do business.*

Chair:

**John Holden**, Managing Director, Hill & Knowlton\*

Panelists:

**Jing Ulrich**, Managing Director & Chairman, China Equities and Commodities, J.P. Morgan\*

**Mark Norbom**, President and CEO, GE Greater China\*

**Jay Huang**, Managing Director, Intel\*

**Jeremy Burks**, President, Dow Corning Greater China\*

3:15 – CEO Panel: How Do You Manage Asia?

4:15 pm *A high-level group of panelists will share their strategies and advice for managing a regional portfolio of business.*

Chair:

**Almar Latour**, Editor-in-Chief, Asia, *The Wall Street Journal*\*

Panelists:

**Pat Dawson**, Asia-Pacific President, Dow Chemical\*

**Sara Yang Bosco**, President, Emerson Electric Asia-Pacific\*

4:15 – Presentation of the AmCham-China 2010 Business Climate Survey

4:45 pm

**Mark Duval**, Motorola and AmCham-China Vice Chair

4:45 – Presentation of the APCAC 2010 Recommendations

5:15 pm *Members of the APCAC Committee will present the APCAC recommendations to the US government on how to best support business in Asia.*

Chair:

**Kristin Paulson**, Chairman, APCAC\*

Panelists:

**Walter Blocker**, Chief Executive Officer, Gannon Vietnam Ltd.

**Christian Murck**, Incoming President, AmCham-China\*

5:15 – Concluding Remarks

5:30 pm **Kristin Paulson**, Chairman, APCAC\*

6:00 – Reception

9:00 pm Venue: Tian Di Yi Jia, Nan Chi Zi

*AmCham-China is pleased to host a reception featuring "A Taste of China" with a range of Chinese cuisines on offer as well as a sampling of traditional Chinese crafts and art forms.*